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**Success Stories Shared as Exemplary Construction Projects Earn
International Partnering Institute (IPI) 2015 Partnering Awards**

Construction Project Teams were honored at the 6th Annual IPI Partnered Project of the Year Awards Ceremony, on May 14th, 2015 at the San Francisco Airport Aviation Museum

Livermore, CA—5/21/2015 — The International Partnering Institute (IPI) recognized industry leaders and project teams that exemplified the highest levels of collaboration on major construction projects completed in 2014 at the 6th Annual IPI Awards Ceremony at the San Francisco Airport Aviation Museum on May 14, 2015. The winning projects ranged from the \$484 million Denver Union Station Transit Improvements Project in Denver, Colorado, which came in 87 days ahead of schedule; to the \$902,000 2142J Pedestrian Signals Project in San Francisco California, a project with great political significance following a high profile fatality involving a lack of pedestrian signals.

Highly collaborative project teams save money and time. This year, IPI Awarded 23 project teams, for projects that achieved truly impressive outcomes:

- \$136 Million in savings
- \$2.080 billion estimated cost – completed at \$1.943 billion
 - 17 Projects on or under budget
 - 15 Projects On Time or Early
- 19 Projects with 0 reportable safety incidents

Industry experts and stakeholders shared their collective experience at the Awards Ceremony, highlighting how Partnering brought about innovative and creative solutions to both extraordinary and routine issues as they arose on their construction projects. Award winners used the Structured Collaborative Partnering Model to obtain better project safety, cost and schedule outcomes. The St. Jude Medical Center Northwest Tower Project Team, a Diamond Level Award Winner, shared that,

“Guided by a Collaborative Partnering approach, the project team’s efforts will have a lasting impact on how teams are built, challenges are solved and future projects are delivered The project team used Partnering to reach greater heights and discovered the importance of cultural alignment, common goals, core values and rules of engagement.”

As per Brian Connolly, Project Manager on the SFO Runways 1-19s RSA Improvements Project, also a Diamond Level Winner, “our partnering process overcame many potential project schedule delays that would have easily pushed the project completion past the required date. Those potential schedule impacts would have put an additional \$2M of value at jeopardy in addition to further liquidated damages resulting from the impact to the airport operations.” Instead, the project was completed \$827,000 under budget and one month ahead of schedule.

Event photos and a full listing of projects can be found at: www.PartneringInstitute.org (IPI Winner’s page)

The 2015 International Partnering Institute (IPI) Award recipients:

2015 IPI Industry Awards

Industry Awards honor Organizations and Individuals who have served IPI's Mission by supporting Collaborative Partnering and helping us promote a culture of collaboration in the construction industry.

IPI Partnering Champion (IPI's Highest Honor): SFO International Airport, Design and Construction Division

IPI Chairman's Award: J. Louise McGinnis Barber, HDR Inc.

Special Recognition for Owners that Adopted a Collaborative Partnering Program in 2014:

California Department of Water Resources

Michigan Department of Transportation

San Francisco Municipal Transportation Agency

San Francisco Port

San Francisco Public Works

San Francisco Recreation and Park

2015 IPI John L. Martin PARTNERED PROJECT OF THE YEAR AWARDS (Diamond Level)

Vertical Building Mega Project - **St. Jude Medical Center Northwest Tower Project**, Fullerton, CA: (Owner) St. Joseph Health with Petra Integrated Construction Strategies, (Prime) McCarthy Building Companies, Inc., (Designer): TAYLOR Design, (Facilitator): Bainbridge Consulting, LLC, (Facilitator) Ventura Consulting Group

Horizontal Mega Project - **Denver Union Station Transit Improvements Project**, Denver, CO: (Owner) Denver Union Station Project Authority (DUSPA), (Owner) Regional Transportation District (RTD), (Owner) City and County of Denver, (Prime) Kiewit Infrastructure Co., (Designer) AECOM, (Designer) (Facilitator) FMI Corporation

Horizontal Project: **SFO Runways 1-19s RSA Improvements Project**, San Francisco, CA (Owner) City and County of San Francisco Airport Commission, (Prime) Golden Gate Constructors (DeSilva Gates Construction & Graniterock JV), (Designer) AECOM with Lean Photometrics, (CM) Parsons Brinckerhoff with assistance from Cooper Pugeda Management, (Subcontractor) Royal Electric Company (Facilitator) OrgMetrics LLC

Small Horizontal Project - **I-10 Perryville T1 Design-Build Project**, Goodyear and Buckeye, AZ: (Owner) Arizona Department of Transportation, (Prime) Skanska USA Civil, (Designer) Gannett Fleming

2015 IPI John L. Martin PARTNERED PROJECT OF THE YEAR AWARDS (Ruby Level)

Vertical Building Project - **DeWitt Nelson Correctional Annex Project**, Stockton, CA: (Owner) CA Department of Corrections and Rehabilitation, (Prime) Hensel Phelps Construction Co., (Designer) Helmuth, Obata + Kassabaum (CM) URS / Lend Lease, (Facilitator): OrgMetrics LLC

Vertical Building Project - **SFO West Field Cargo Redevelopment Project**, San Francisco, CA: (Owner) San Francisco Airport Commission, (Prime) McCarthy Building Companies, Inc., (Designer) Kwan Henmi Architecture and Planning, Inc., (CM) The Allen Group, LLC, (Facilitator) OrgMetrics LLC

Horizontal Project - **Highway 65 Lincoln Bypass Project**, Lincoln, CA: (Owner) State of California Department of Transportation, (Prime) DeSilva Gates FCI, Joint Venture, (Facilitator) OrgMetrics LLC

Horizontal Project - **I-80 Carlin Tunnels Improvement Project**, Carlin, NV, (Owner) Nevada Department of Transportation, (Prime) Q&D Construction, Inc. (Facilitator) Ventura Consulting Group

Small Horizontal Project - **Route 110 Auxiliary Lane Project**, Los Angeles, CA – (Owner) Caltrans District 7, (Prime) Flatiron Construction Corporation, (Facilitator) GLA Corp.

Small Horizontal Project - **Santa Rosa Ave. Widening Project**, Santa Rosa, CA: (Owner) City of Santa Rosa, (Prime) Ghilotti Bros., Inc. - TerraCon Pipelines, Inc. JV, (Facilitator) GLA Corp.

Small Horizontal Project - **La Cholla Boulevard Project**, Pima County, AZ: (Owner) Pima County Department of Transportation, (Prime) Markham Contracting Co, Inc., (Designer) AECOM

2015 IPI John L. Martin PARTNERED PROJECT OF THE YEAR AWARDS (Sapphire Level)

Vertical Building Project - **Connecticut College Boiler Plant Replacement Project**, New London, CT: (Owner) Connecticut College, (Prime) KBE Building Corporation, (Designer) RMF Engineering, (Specialty Contractor) All State Construction, Inc., (Specialty Contractor) Preferred Utilities Manufacturing Corp., (Specialty Contractor: Nosal Builders, Inc.)

Horizontal Mega Project - **BART Oakland International Airport Connector Project**, Oakland, CA: (Owner) San Francisco Bay Area Rapid Transit District (BART), (Prime) Flatiron West Inc. / Parsons A Joint Venture, (Designer) Parsons Transportation Group, (Facilitator) Pinnacle Leadership Group

Horizontal Project - **I-96 Rehabilitation Project "96fix"**, Livonia, MI: (Owner) Michigan Department of Transportation, (Prime) Dan's Excavating, Inc., (Facilitator) Anderson Partnering

Horizontal Project - **Nelsonville Bypass Project**, Hocking, OH: (Owner) Ohio Department of Transportation, (Prime) The Beaver Excavating Company

Horizontal Project - **Sand Creek Interchange and 4-Lane Widening Project**, Antioch and Brentwood, CA: (Owner) Contra Costa Transportation Authority, (Prime) Bay Cities/Myers A Joint Venture, (Designer) Mark Thomas and Company, (CM) Parsons Brinckerhoff, (Facilitator) GLA Corp.

Small Horizontal Project - **Buskirk Avenue Widening Project**, Pleasant Hill, CA: (Owner) City of Pleasant Hill, (Prime) Ghilotti Bros., Inc., (Designer) T.Y. Lin International, (CM) Ghirardelli Associates, Inc., (Facilitator) OrgMetrics LLC

Small Horizontal Project - **Highway 101 North Atherton Project**, Novato, CA: (Owner) Caltrans, Partnering Agency: Transportation Authority of Marin (TAM), (Prime) Ghilotti Bros., Inc. / RM Harris Co JV, (Designer) B.K.F., (Facilitator) OrgMetrics LLC

Small Horizontal Project - **2142J Pedestrian Countdown Signals**: (Owner) San Francisco Public Works, (Prime) Bay Area Lightworks, Inc., (Facilitator) OrgMetrics LLC

Small Horizontal Project - **SR 101 (Agua Fria) Maryland Ave. HOV Ramps Project**, Glendale, AZ: (Owner) Arizona Department of Transportation, (Prime) Coffman Specialties, Inc., (Designer) T.Y. Lin International

2015 IPI John L. Martin PARTNERED PROJECT OF THE YEAR AWARDS (Honorable Mention)

Small Horizontal Project - **The Castro Streetscapes Project**, San Francisco, CA: (Owner) San Francisco Public Works, (Prime) Ghilotti Bros., Inc., (Designer) San Francisco Public Works, (Facilitator) Ventura Consulting Group

Horizontal Project - **I-85 Yadkin River Crossing Project**, Salisbury, NC: (Owner) North Carolina DOT, (Prime) Flatiron - Lane JV, (Designer) STV/Ralph Whitehead and Associates, (CM) The Lane Construction Corp., (Facilitator) Wheeler Hill International

Horizontal Project - **San Francisco - Oakland Bay Bridge - Oakland Touchdown Project 2**, Oakland, CA: (Owner) Caltrans, (Prime) Flatiron West, Inc., (Facilitator) Ventura Consulting Group

For details about the awards or IPI go to www.PartneringInstitute.org. You may also contact IPI Executive Director Rob Reaugh at (925) 447-9100 or RobReaugh@PartneringInstitute.org.

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Board members of the International Partnering Institute (IPI) include:

John Martin, IPI Board Chairman; Airport Director, San Francisco International Airport	Pete Matheson, SVP Group Operations, Group 3 Admin., Granite Construction
Larry Anderson, Principal, Anderson Partnering	Geoff Neumayr, Deputy Airport Director, Design and Construction, San Francisco International Airport
Pierre Bigras, PG&E, Director for Construction Management for Gas Transmission	Jim Pappas, Vice President and Northern CA District Manager, Hensel Phelps Construction Company
Roddy Boggus, Sr. Vice President and Aviation Director, Parsons Brinckerhoff	Zigmund Rubel, Chief of Building Sciences, Aditazz
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IPI seeks and disseminates **partnering concepts and best-practices** aimed at delivering projects on schedule and within budget. IPI conducts research, provides education and training, and hosts events showcasing projects that have achieved excellence in Partnering across the owner-builder platform. IPI is a 501 (c) (3) non-profit corporation funded by member contributions, seminars, and professional certifications. We hope you will join our movement, become a member, and get involved in IPI's mission. Founding members include: **C.C. Myers, Inc., Flatiron, Ghilotti Bros, Inc., Granite Construction Co., San Francisco International Airport, Skanska USA Civil, and OrgMetrics.**

According to IPI Founder and CEO Sue Dyer, "Over many decades the construction industry has become adversarial. For the past thirty years we have learned that it is not the issues that determine the success or failure of a project, it is how the teams come together to deal with those issues." IPI has thus developed a non-adversarial model for project delivery based on Collaborative Partnering, which has greatly enhanced outcomes for the California Department of Transportation, San Francisco International Airport, the City and County of San Francisco, and other Owner agencies committed to improving project delivery and outcomes. To access resources and tools on how to implement a Collaborative Partnering program, see best practices and learn from others' experiences, visit: www.PartneringInstitute.org.